Q2 2026 Earnings

August 6, 2026

Safe Harbor and Non-GAAP Disclosures

Safe Harbor

This presentation contains "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. In addition, the accompanying conference call may include, and officers and representatives of ITT may from time to time make and discuss, projections, goals, assumptions, and statements that constitute "forward-looking statements". These forward-looking statements are not historical facts, but rather represent a belief regarding future events based on current expectations, estimates, assumptions and projections about our business, future financial results, the industry in which we operate, and other legal, regulatory and economic developments. These forward-looking statements include, but are not limited to, future strategic plans, statements regarding the impact of the acquisition of SPX FLOW, Inc. on ITT, including expected cost synergies and margin or earnings accretion, and other statements that describe the company's business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future events and future operating or financial performance.

We use words such as "anticipate," "believe," "continue," "could," "estimate," "expect," "future," "guidance," "intend," "may," "plan," "potential," "project," "should," "target," "will," "would," and other similar expressions to identify such forward-looking statements. Forward-looking statements are uncertain, and, by their nature, many are inherently unpredictable and outside of ITT's control, and involve known and unknown risks, uncertainties and other important factors that could cause actual results to differ materially from those expressed or implied in, or reasonably inferred from, such forward-looking statements.

Where in any forward-looking statement we express an expectation or belief as to future results or events, such expectation or belief is based on current plans and expectations of our management, expressed in good faith and believed to have a reasonable basis. However, we cannot provide any assurance that the expectation or belief will occur or that anticipated results will be achieved or accomplished. More information on factors that could cause actual results or events to differ materially from those anticipated is included in the Risk Factors section of the Company's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and other documents filed from time to time with the Securities and Exchange Commission.

The forward-looking statements included in this presentation speak only as of the date hereof. We undertake no obligation (and expressly disclaim any obligation) to update any forward-looking statements, whether written or oral, as a result of new information, future events or otherwise.

Non-GAAP Disclosures

This presentation and the discussion on the accompanying conference call contain certain financial measures that are not prepared under U.S. generally accepted accounting principles (GAAP). These non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures that are prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures disclosed by other companies. For a reconciliation of these non-GAAP financial measures to the most directly comparable measures disclosed under GAAP, refer to the supplemental data to this presentation or investors.itt.com.

Q2 | Acceleration

Orders strength

- CCT orders up 59%; kSARIA up 168% with a book-to-bill of 2.13x on prime programs
- Robust KONI order growth at +9% from rail and defense
- SPX FLOW orders up +9% driven by broad-based growth[2]
- Strong ITT orders growth with a book-to-bill over 1.1x

Revenue growth

- CCT defense +16% and commercial aero +14%
- Friction outperformance led by Europe and China; global outperformance of 370 bps
- +21% FT organic growth with strong pump project growth at +45%

Execution

- CCT margin +100 bps vs PY, +240 bps sequentially, accelerating towards long-term target
- MT margin +90 bps vs PY, with over +100 bps from net productivity
- FT margin (ex-SPX FLOW) +70 bps vs PY
- SPX FLOW integration and cost synergies ahead of plan

Capital Allocation

- Acquired Aerospace Contacts in Q3, securing growth in aero & defense
- Debt repayment of $124M; lowered leverage ratio to 2.5x six months ahead of target

Q2'26

Total orders growth	+53%
Organic orders growth	+13%
Total revenue growth	+51%
Organic revenue growth	+13%
Adjusted operating margin[1]	20.0%
Adj. operating income growth	+55%
Adjusted EPS[1]	$2.08
Adjusted EPS growth	+18%

All results unaudited. Comparisons to Q2 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization
2. Compared to 2025 pre-acquisition SPX FLOW results

M&A Performance

Svanehøj[1]

Multiple 2024 acquisition **13x** ➡ Multiple 2026E **6x**

- +16% annual orders average growth
- +32% annual revenue average growth
- 3-year book-to-bill of 1.2x
- +40% backlog growth[2]
- Energy transition market share gains

kSARIA[1]

Multiple 2024 acquisition **13x** ➡ Multiple 2026E **11x**

- +60% annual orders average growth
- +12% annual revenue average growth
- 2-year book-to-bill of 1.5x
- +180% backlog growth[2]
- Prime defense platform growth

SPX FLOW

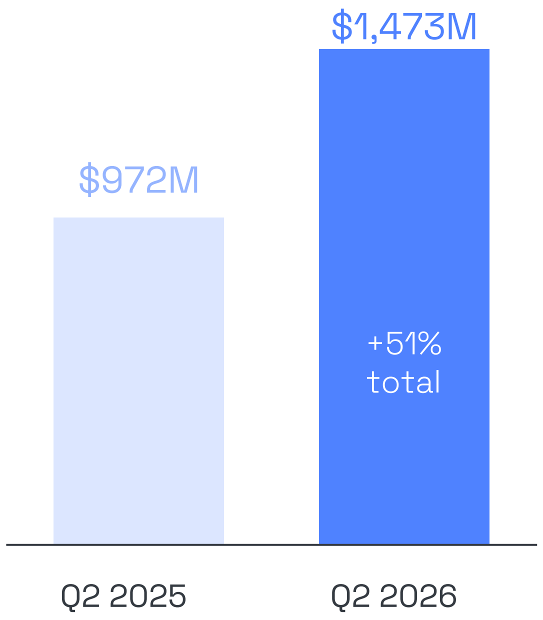
closed March 2nd, 2026

- HSD orders growth YTD[3]
- HSD revenue growth YTD[3]
- 2026 YTD book-to-bill >1.0x
- Integration ahead of plan
- Cost synergies ahead of plan

All results unaudited. For non-GAAP reconciliations, refer to appendix
1. Full-year 2026E compared to full-year 2024 including pre-acquisition Svanehøj and kSARIA results
2. Backlog growth since acquisition
3. Compared to 2025 pre-acquisition SPX FLOW results

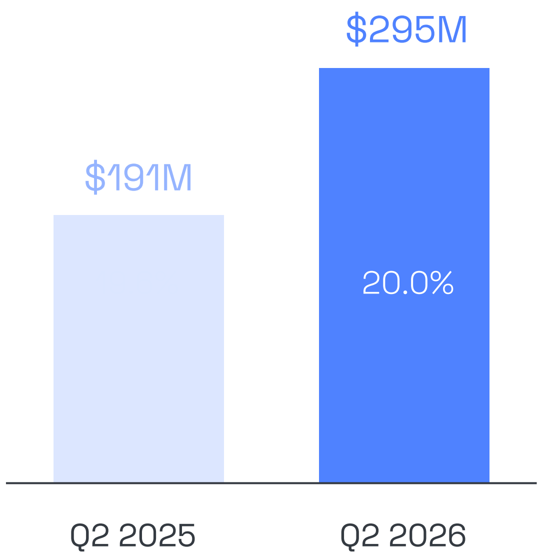
Q2 Summary Results

Revenue[1]



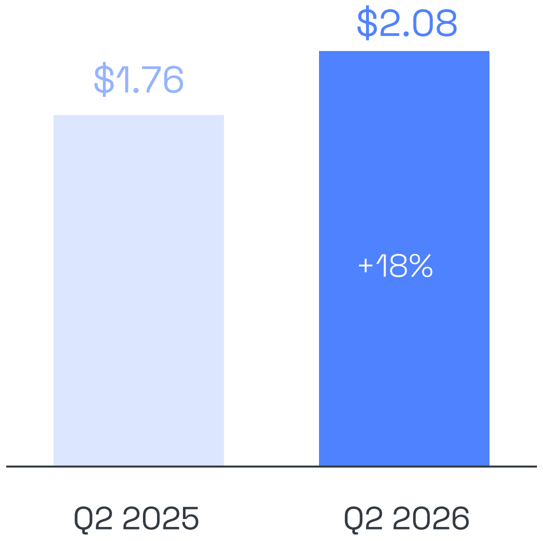
- Organic growth of +13% with all businesses contributing
- Svanehøj +43% with book-to-bill of 1.28x; kSARIA +29% with book-to-bill of 2.13x
- SPX FLOW growth of +9% YTD in line with HSD growth expectations and book-to-bill of 1.05x[3]

Adjusted Operating Income and Margin[2]



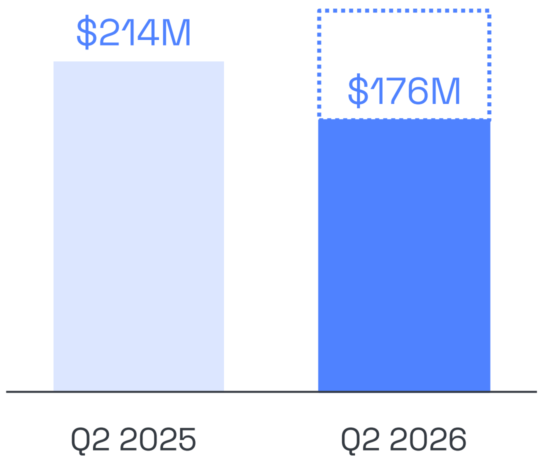
- +55% adjusted operating income growth and 40 bps margin expansion
- Expansion driven by productivity in MT, volume and pricing in CCT and FT

Adjusted EPS[2]



- Higher adjusted operating income driven by share gains across all legacy segments
- Positive operational contribution from SPX FLOW
- SPX FLOW +68c mostly offset by higher interest, share count and tax rate

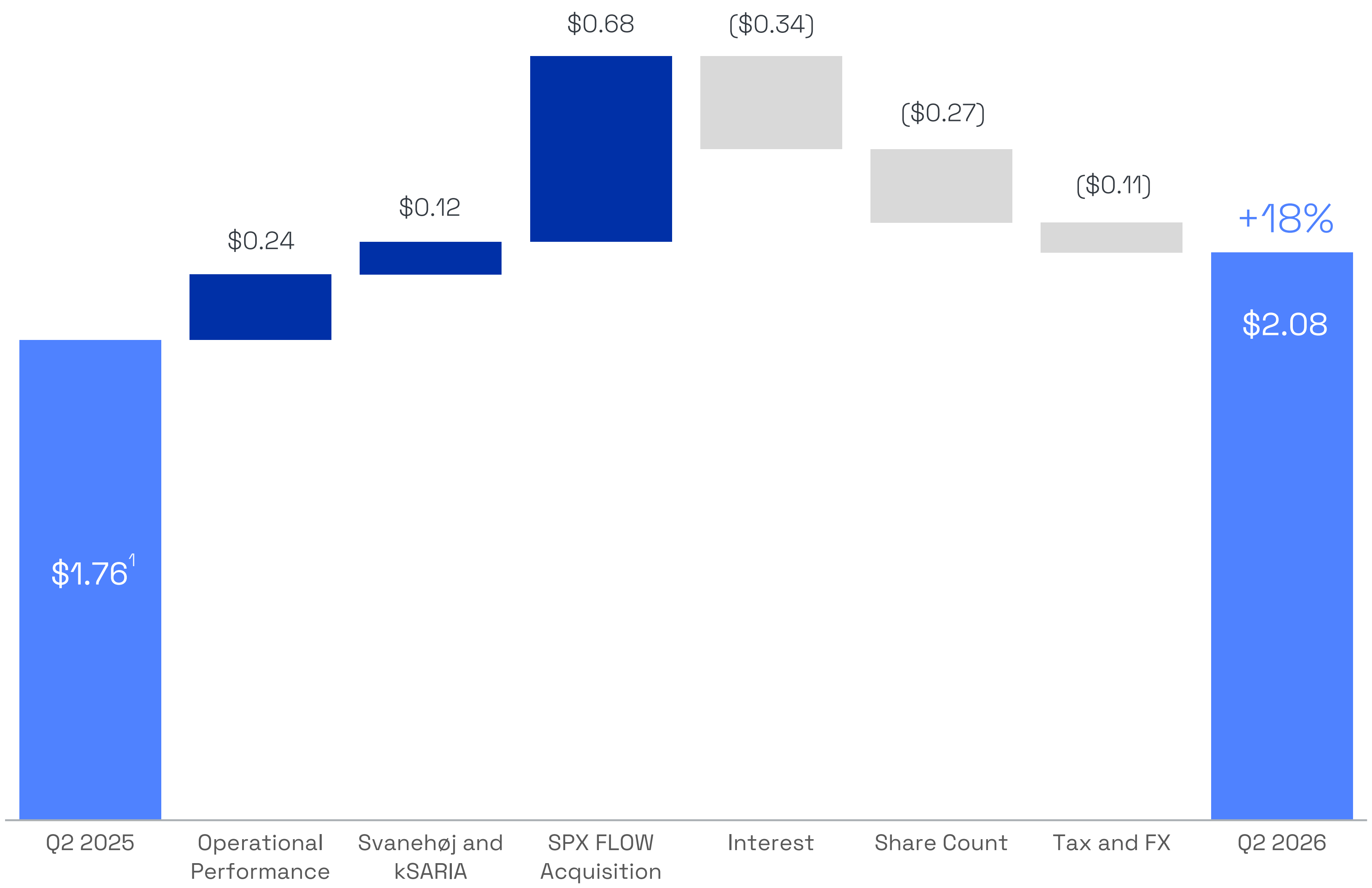
YTD Free Cash Flow



- 11% Q2 free cash flow margin
- YTD free cash flow up 15%, excluding one-time acquisition-related expenses
- $71M impact from one-time acquisition-related expenses

All results unaudited. Comparisons to Q2 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. All growth percentages organic unless otherwise noted
2. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization
3. Compared to 2025 pre-acquisition SPX FLOW results

Q2 Adjusted EPS Bridge



+ Market share gains across all three segments driving higher volume
+ Pricing actions in CCT and FT and productivity in MT fueling margin expansion
+ Strong legacy performance compounded by M&A
- Negative impact of higher interest, share count and tax rate

All results unaudited. Comparisons to Q2 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix

1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

Raising 2026 Guidance

	Prior	Updated
Revenue growth	**+36% to +38%** +4% to +6% organic	**+38% to +41%** +5% to +8% organic
Adjusted operating margin[1]	**19.7% to 20.6%** +30 bps to +120 bps	**20.0% to 20.9%** +60 bps to +150 bps
Adjusted EPS[1]	**$7.70 to $8.00** +7% to +11% growth	**$8.12 to $8.32** +13% to +16% growth
Free cash flow	**$540M to $580M** 10% to 11% margin	**$550M to $580M** 10% to 11% margin

Commentary

- Raising organic revenue guidance to mid to high-single-digit growth
- Strong market share gains in defense and in legacy FT with continued Friction outperformance >500 bps
- Incremental volume, productivity and pricing driving margin raise
- Projected sequential margin expansion in FT from SPX FLOW cost synergies and other productivity actions through the second half
- Raising midpoint of adjusted EPS guidance by 37c; expect 14% adjusted FY EPS growth at midpoint
- Driving towards leverage ratio of 2.3x by end of 2026, ahead of previous target

All results unaudited. Comparisons to Q2 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

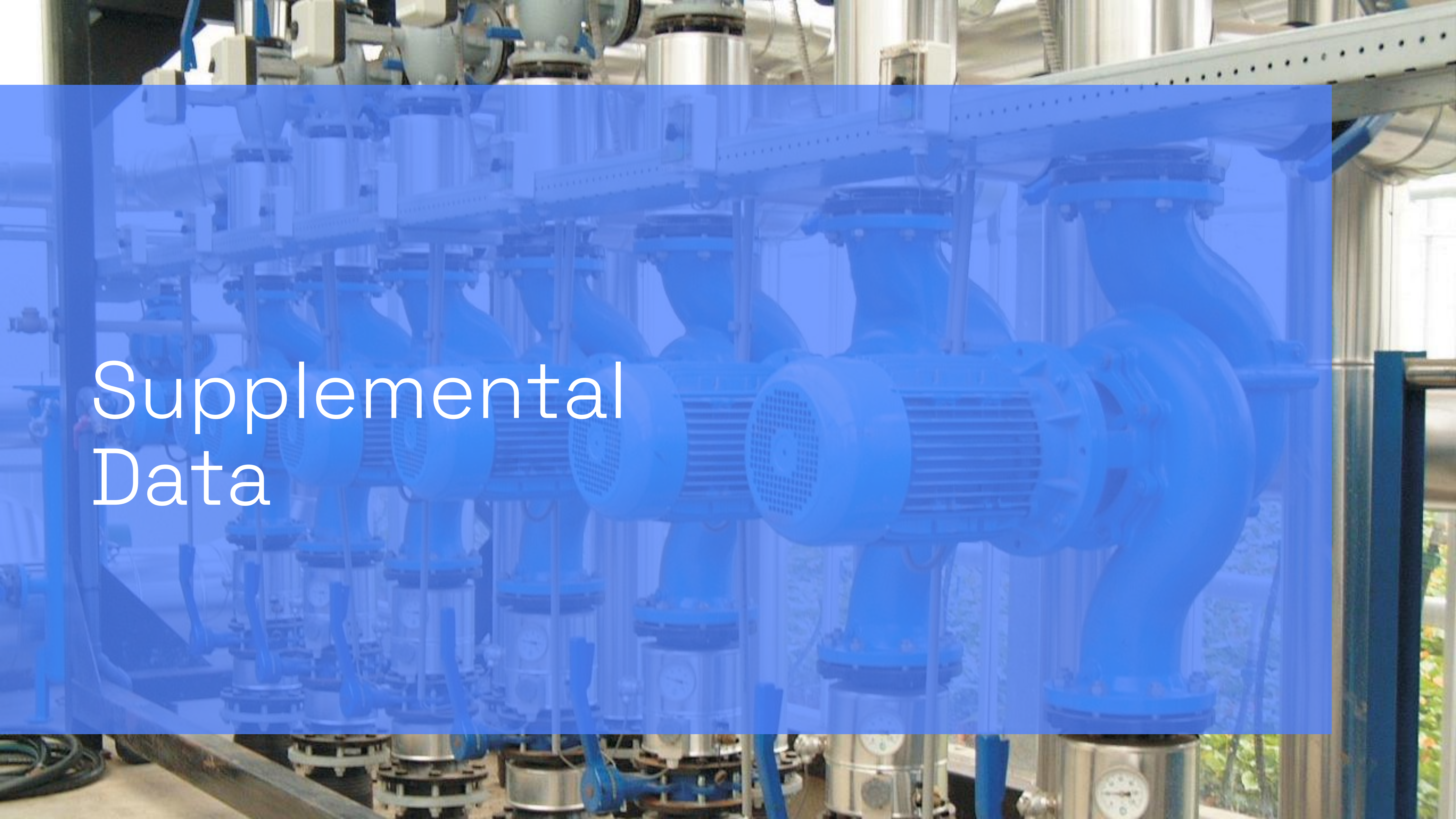
Key Takeaways

Accelerating growth in legacy business

Accelerating margin expansion in legacy business

Accelerating value creation from acquisitions

Momentum ahead of long-term targets



Supplemental Data

Q2 | Segment Summary Results

	Flow Technologies	Motion Technologies	Connect & Control Technologies
Organic Revenue Growth	+21%	+2%	+17%
Adjusted Segment Operating Income[1]	$170M	$81M	$64M
Adjusted Segment Operating Margin[1]	21.4%	21.1%	21.7%

Flow Technologies

- Pump project revenue (+45%), and short-cycle (+10%)
- Organic order decline from strong PY performance in oil & gas and energy transition pump projects, partially offset by strength in valves

Motion Technologies

- >300 bps Friction OE outperformance
- KONI orders growth (+9%)
- Favorable FX impact

Connect & Control Technologies

- Organic order growth driven by industrial connectors (+64%) and aerospace and defense (+63%)
- 1.40x book-to-bill
- Organic revenue growth driven by industrial (+24%) and defense connectors (+19%)

All results unaudited. Comparisons to Q2 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix

1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

Adjusted Operating Margin Detail[1]

	Q2
2025 adjusted operating margin	19.6%
Operating leverage	+200 bps
Productivity	+50 bps
Materials inflation	(-80) bps
FX impact	(-40) bps
M&A, net	(-90) bps
2026 adjusted operating margin	20.0%
Reconciliation to reported margin (special items)	(-780 bps)[2]
2026 operating margin	12.2%

All results unaudited. Comparisons to Q2 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix

1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

2. Refer to slide 14 for details

Key Performance Indicators & Non-GAAP Measures

ITT reviews a variety of key performance indicators including revenue, operating income and margin, earnings per share, order growth, and backlog. In addition, we consider certain measures to be useful to management and investors when evaluating our operating performance for the periods presented. These measures provide a tool for evaluating our ongoing operations and management of assets from period to period. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives, including, but not limited to, acquisitions, dividends, and share repurchases. Some of these metrics, however, are not measures of financial performance under accounting principles generally accepted in the United States of America (GAAP) and should not be considered a substitute for measures determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators for purposes of our reconciliation tables.

Organic Revenue and **Organic Orders** are defined, respectively, as revenue and orders, excluding the impacts of foreign currency fluctuations, acquisitions, and divestitures that may or may not qualify as discontinued operations. Current year activity from acquisitions is excluded for twelve months following the closing date of acquisition. The period-over-period change resulting from foreign currency fluctuations is estimated using a fixed exchange rate for both the current and prior periods. Prior year revenue and orders are adjusted to exclude activity during the comparable period for twelve months post-closing date for divestitures that do not qualify as discontinued operations. We believe that reporting organic revenue and organic orders provide useful information to investors by helping identify underlying trends in our business and facilitating comparisons of our revenue performance with prior and future periods and to our peers.

Adjusted Operating Income is defined as operating income adjusted to exclude special items that include, but are not limited to, restructuring, certain asset impairment charges, certain acquisition- and divestiture-related impacts, intangible amortization expense, and unusual or infrequent operating items. Special items represent charges or credits that impact current results, which management views as unrelated to the Company's ongoing operations and performance. **Adjusted Operating Margin** is defined as adjusted operating income divided by revenue. We believe these financial measures are useful to investors and other users of our financial statements in evaluating ongoing operating profitability, as well as in evaluating operating performance in relation to our competitors.

Adjusted Income from Continuing Operations is defined as income from continuing operations attributable to ITT Inc. adjusted to exclude special items that include, but are not limited to, restructuring, intangible amortization, certain asset impairment charges, certain acquisition- and divestiture-related impacts, income tax settlements or adjustments, and unusual or infrequent items. Special items represent charges or credits, on an after-tax basis, that impact current results, which management views as unrelated to the Company's ongoing operations and performance. The after-tax basis of each special item is determined using the jurisdictional tax rate of where the expense or benefit occurred and the tax deductibility under local tax rules. **Adjusted Income from Continuing Operations per Diluted Share (Adjusted EPS)** is defined as adjusted income from continuing operations divided by diluted weighted average common shares outstanding. We believe that adjusted income from continuing operations and adjusted EPS are useful to investors and other users of our financial statements in evaluating ongoing operating profitability, as well as in evaluating operating performance in relation to our competitors.

Free Cash Flow is defined as net cash provided by operating activities less capital expenditures net of capital-related government incentives. **Free Cash Flow Margin** is defined as free cash flow divided by revenue. We believe that free cash flow and free cash flow margin provide useful information to investors as it provides insight into a primary cash flow metric used by management to monitor and evaluate cash flows generated by our operations.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions; all amounts unaudited)

Reconciliation of Revenue to Organic Revenue

	Second Quarter 2026				
	FT	MT	CCT	Elim	Total
2026 Revenue	**$ 792.5**	**$ 386.0**	**$ 295.7**	**$ (1.1)**	**$ 1,473.1**
Less: Acquisitions	359.6	-	-	-	359.6
Less: Foreign currency translation	3.2	14.3	0.1	-	17.6
2026 Organic revenue	$ 429.7	$ 371.7	$ 295.6	$ (1.1)	$ 1,095.9
2025 Revenue	355.9	365.7	251.9	(1.1)	972.4
Organic Revenue Growth - $	$ 73.8	$ 6.0	$ 43.7		$ 123.5
Organic Revenue Growth - %	20.7%	1.6%	17.3%		12.7%
Reported Revenue Growth - $	$ 436.6	$ 20.3	$ 43.8		$ 500.7
Reported Revenue Growth - %	122.7%	5.6%	17.4%		51.5%

Reconciliation of Orders to Organic Orders

	Second Quarter 2026				
	FT	MT	CCT	Elim	Total
2026 Orders	**$ 838.1**	**$ 392.6**	**$ 415.0**	**$ (1.8)**	**$ 1,643.9**
Less: Acquisitions	405.5	-	-	-	405.5
Less: Foreign currency translation	6.5	15.0	(0.2)	(0.1)	21.2
2026 Organic orders	$ 426.1	377.6	415.2	(1.7)	1,217.2
2025 Orders	439.0	374.8	261.6	(1.2)	1,074.2
Organic Orders Growth - $	$ (12.9)	$ 2.8	$ 153.6		$ 143.0
Organic Orders Growth - %	(2.9%)	0.7%	58.7%		13.3%
Reported Orders Growth - $	$ 399.1	$ 17.8	$ 153.4		$ 569.7
Reported Orders Growth - %	90.9%	4.7%	58.6%		53.0%

Note: Immaterial differences due to rounding.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions; all amounts unaudited)

Reconciliations of Operating Income/Margin to Adjusted Operating Income/Margin

	Second Quarter 2026					Second Quarter 2025				
	FT	MT	CCT	Corporate	ITT	FT	MT	CCT	Corporate	ITT
Reported Operating Income	**$ 62.9**	**$ 82.1**	**$ 60.8**	**$ (25.5)**	**$ 180.3**	**$ 76.6**	**$ 71.2**	**$ 44.9**	**$ (17.6)**	**$ 175.1**
Intangible amortization [a]	59.4	0.2	3.0	-	62.6	4.3	0.2	7.1	-	11.6
Acquisition-related costs	46.5	-	-	5.1	51.6	-	-	0.4	-	0.4
Restructuring costs	0.9	0.9	0.4	0.1	2.3	1.3	2.1	(0.2)	-	3.2
Other special items	0.3	(1.8)	-	(0.1)	(1.6)	(0.4)	0.5	-	0.2	0.3
Adjusted Operating Income	**$ 170.0**	**$ 81.4**	**$ 64.2**	**$ (20.4)**	**$ 295.2**	**$ 81.8**	**$ 74.0**	**$ 52.2**	**$ (17.4)**	**$ 190.6**
Change in Operating Income	(17.9%)	15.3%	35.4%	44.9%	3.0%					
Change in Adjusted Operating Income	107.8%	10.0%	23.0%	17.2%	54.9%					
Reported Operating Margin	**7.9%**	**21.3%**	**20.6%**		**12.2%**	**21.5%**	**19.5%**	**17.8%**		**18.0%**
Impact of special item adjustments	1350 bps	-20 bps	110 bps		780 bps	150 bps	70 bps	290 bps		160 bps
Adjusted Operating Margin	**21.4%**	**21.1%**	**21.7%**		**20.0%**	**23.0%**	**20.2%**	**20.7%**		**19.6%**
Change in Operating Margin	-1360 bps	180 bps	280 bps		-580 bps					
Change in Adjusted Operating Margin	-160 bps	90 bps	100 bps		40 bps					

Note: Immaterial differences due to rounding.

[a] Starting in the first quarter of 2026, we have updated our definition of adjusted operating income and margin to exclude intangible amortization expense. Accordingly, we have updated the previously reported prior year adjusted result to reflect the new definition.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Reconciliation of Reported vs. Adjusted Income from Continuing Operations and Diluted EPS

	Income from Continuing Operations			Diluted Earnings per Share		
	Q2 2026	Q2 2025	% Change	Q2 2026	Q2 2025	% Change
Reported	**$ 84.9**	**$ 121.0**	**(29.8%)**	**$ 0.95**	**$ 1.52**	**(37.5%)**
Special Items Expense / (Income):						
Intangible amortization [a]	62.6	11.6		0.70	0.15	
Acquisition-related costs	51.5	0.4		0.57	0.01	
Restructuring costs	2.3	3.2		0.02	0.04	
Other pre-tax special items	(0.4)	0.3		-	0.01	
Net tax benefit of pre-tax special items	(29.0)	(3.7)		(0.33)	(0.05)	
Other tax-related special items [b]	15.1	6.6		0.17	0.08	
Adjusted	**$ 187.0**	**$ 139.4**	**34.1%**	**$ 2.08**	**$ 1.76**	**18.2%**

Note: Amounts may not calculate due to rounding.
Per share amounts are based on diluted weighted average common shares outstanding.

[a] Starting in the first quarter of 2026, we have updated our definition of adjusted income from continuing operations and adjusted EPS to exclude intangible amortization expense. Accordingly, we have updated the previously reported prior year adjusted result to reflect the new definition.

[b] Other tax-related special items for Q2 2026 include tax expense on distributions of non-U.S. income ($9.7M), tax expense for uncertain positions ($3.6M), and tax expense related to undistributed foreign earnings ($1.4M). Other tax-related special items for Q2 2025 includes tax expense on distributions of non-U.S. income ($4.3M), tax expense on undistributed foreign earnings ($0.9M), and other tax expense special items ($1.4M).

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Reconciliation of GAAP vs Adjusted EPS Guidance - Full Year 2026

	2026 Guidance	
	Low	High
EPS from Continuing Operations - GAAP	$ 4.47	$ 4.67
Intangible Amortization	2.30	2.30
Estimated acquisition-related costs	1.80	1.80
Estimated restructuring costs	0.30	0.30
Other pre-tax special items	(0.01)	(0.01)
Tax benefit on pre-tax special items	(1.10)	(1.10)
Other tax-related special items	0.36	0.36
EPS from Continuing Operations - Adjusted	**$ 8.12**	**$ 8.32**

Note: The Company has provided forward-looking non-GAAP financial measures for organic revenue growth and adjusted operating margin. It is not possible, without unreasonable efforts, to estimate the impacts of foreign currency fluctuations, acquisitions, divestitures and certain other special items that may occur in 2026 as these items are inherently uncertain and difficult to predict. As a result, the Company is unable to quantify certain amounts that would be included in a reconciliation of organic revenue growth and adjusted operating margin to the most directly comparable GAAP financial measures without unreasonable efforts and accordingly has not provided reconciliations for these forward looking non-GAAP financial measures.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Reconciliation of Cash from Operating Activities to Free Cash Flow

	Three Months Ended		Six Months Ended		2026 Guidance		
	7/4/2026	6/28/2025	7/4/2026	6/28/2025	Low	High	
Net Cash - Operating Activities	**$ 191.1**	$ 153.7	**$ 231.1**	$ 267.1	**$ 700**	**$ 730**	
Less: Capital expenditures	29.1	16.4	55.2	53.2	150	150	
Free Cash Flow	**$ 162.0**	$ 137.3	**$ 175.9**	$ 213.9	**$ 550**	**$ 580**	
Revenue	$ 1,473.1	$ 972.4	$ 2,685.0	$ 1,885.4	$ 5,495	$ 5,495	[a]
Operating Cash Flow Margin	**13.0%**	15.8%	**8.6%**	14.2%	**13%**	**13%**	
Free Cash Flow Margin	**11.0%**	14.1%	**6.6%**	11.3%	**10%**	**11%**	

[a] Revenue included in the full year 2026 free cash flow margin guidance represents the expected revenue growth mid-point.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions; all amounts unaudited)

Impact of Intangible Amortization Special Item Revision to Adjusted Operating Income/Margin for 2025

First Quarter 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 69.0	$ 68.5	$ 38.0	$ (16.2)	$ 159.3
Intangible amortization costs	6.8	0.2	7.0	-	14.0
Revised adjusted operating income	$ 75.8	$ 68.7	$ 45.0	$ (16.2)	$ 173.3
Adjusted operating margin (as previously reported)	20.7%	19.8%	16.2%		17.4%
Impact of intangible amortization adjustment	200 bps	10 bps	300 bps		150 bps
Revised adjusted operating margin	22.7%	19.8%	19.2%		19.0%

Second Quarter 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 77.5	$ 73.8	$ 45.1	$ (17.4)	$ 179.0
Intangible amortization costs	4.3	0.2	7.1	-	11.6
Revised adjusted operating income	$ 81.8	$ 74.0	$ 52.2	$ (17.4)	$ 190.6
Adjusted operating margin (as previously reported)	21.8%	20.2%	17.9%		18.4%
Impact of intangible amortization adjustment	120 bps	10 bps	280 bps		120 bps
Revised adjusted operating margin	23.0%	20.2%	20.7%		19.6%

Six Months Ended 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 146.5	$ 142.3	$ 83.1	$ (33.6)	$ 338.3
Intangible amortization costs	11.1	0.4	14.1	-	25.6
Revised adjusted operating income	$ 157.6	$ 142.7	$ 97.2	$ (33.6)	$ 363.9
Adjusted operating margin (as previously reported)	21.3%	20.0%	17.1%		17.9%
Impact of intangible amortization adjustment	160 bps	10 bps	290 bps		140 bps
Revised adjusted operating margin	22.9%	20.0%	20.0%		19.3%

Third Quarter 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 83.7	$ 71.9	$ 47.5	$ (18.4)	$ 184.7
Intangible amortization costs	3.8	0.2	7.0	0.1	11.1
Revised adjusted operating income	$ 87.5	$ 72.1	$ 54.5	$ (18.3)	$ 195.8
Adjusted operating margin (as previously reported)	21.8%	20.2%	18.3%		18.5%
Impact of intangible amortization adjustment	100 bps	10 bps	270 bps		110 bps
Revised adjusted operating margin	22.8%	20.3%	21.0%		19.6%

Nine Months Ended 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 230.1	$ 214.2	$ 130.6	$ (51.9)	$ 523.0
Intangible amortization costs	15.0	0.7	21.1	(0.1)	36.7
Revised adjusted operating income	$ 245.1	$ 214.9	$ 151.7	$ (52.0)	$ 559.7
Adjusted operating margin (as previously reported)	21.4%	20.1%	17.5%		18.1%
Impact of intangible amortization adjustment	140 bps	10 bps	280 bps		130 bps
Revised adjusted operating margin	22.8%	20.1%	20.3%		19.4%

Fourth Quarter 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 94.9	$ 71.0	$ 51.1	$ (22.9)	$ 194.1
Intangible amortization costs	3.8	0.3	6.5	-	10.6
Revised adjusted operating income	$ 98.7	$ 71.3	$ 57.6	$ (22.9)	$ 204.7
Adjusted operating margin (as previously reported)	22.4%	19.7%	18.8%		18.4%
Impact of intangible amortization adjustment	90 bps	10 bps	240 bps		100 bps
Revised adjusted operating margin	23.3%	19.8%	21.2%		19.4%

Twelve Months Ended 2025	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	$ 325.0	$ 285.2	$ 181.8	$ (74.9)	$ 717.1
Intangible amortization costs	18.9	1.0	27.5	(0.1)	47.3
Revised adjusted operating income	$ 343.9	$ 286.2	$ 209.3	$ (75.0)	$ 764.4
Adjusted operating margin (as previously reported)	21.7%	20.0%	17.9%		18.2%
Impact of intangible amortization adjustment	130 bps	10 bps	270 bps		120 bps
Revised adjusted operating margin	23.0%	20.0%	20.6%		19.4%

Note: Corporate may include a rounding adjustment to support column and row calculations.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Impact of Intangible Amortization to Adjusted Income from Continuing Operations and Adjusted EPS for 2025

	Income from Continuing Operations				Diluted Earnings per Share			
For the quarter-to-date period ended	Q1 2025	Q2 2025	Q3 2025	Q4 2025	Q1 2025	Q2 2025	Q3 2025	Q4 2025
Adjusted (as previously reported)	**$ 118.7**	**$ 130.3**	**$ 139.7**	**$ 148.4**	**$ 1.45**	**$ 1.64**	**$ 1.78**	**$ 1.85**
Intangible amortization costs	14.0	11.6	11.1	10.6	0.17	0.15	0.14	0.13
Tax benefit from intangible amortization costs	(3.3)	(2.5)	(2.3)	(2.2)	(0.04)	(0.03)	(0.03)	(0.03)
Revised Adjusted	**$ 129.4**	**$ 139.4**	**$ 148.5**	**$ 156.8**	**$ 1.58**	**$ 1.76**	**$ 1.89**	**$ 1.95**

	Income from Continuing Operations				Diluted Earnings per Share			
For the year-to-date period ended	Q1 2025	6M 2025	9M 2025	12M 2025	Q1 2025	6M 2025	9M 2025	12M 2025
Adjusted (as previously reported)	**$ 118.7**	**$ 248.8**	**$ 388.5**	**$ 536.7**	**$ 1.45**	**$ 3.09**	**$ 4.87**	**$ 6.72**
Intangible amortization costs	14.0	25.6	36.7	47.3	0.17	0.32	0.46	0.59
Tax benefit from intangible amortization costs	(3.3)	(5.6)	(7.9)	(9.9)	(0.04)	(0.07)	(0.10)	(0.12)
Revised Adjusted	**$ 129.4**	**$ 268.8**	**$ 417.3**	**$ 574.1**	**$ 1.58**	**$ 3.34**	**$ 5.23**	**$ 7.19**

Note: Amounts may not calculate due to rounding.