

ITT

Q3 2026 Earnings

November 5, 2026

Safe Harbor and Non-GAAP Disclosures

Safe Harbor

This presentation contains “forward-looking statements” intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. In addition, the accompanying conference call may include, and officers and representatives of ITT may from time to time make and discuss, projections, goals, assumptions, and statements that constitute “forward-looking statements”. These forward-looking statements are not historical facts, but rather represent a belief regarding future events based on current expectations, estimates, assumptions and projections about our business, future financial results, the industry in which we operate, and other legal, regulatory and economic developments. These forward-looking statements include, but are not limited to, future strategic plans, statements regarding the impact of the acquisition of SPX FLOW, Inc. on ITT, including expected cost synergies and margin or earnings accretion, and other statements that describe the company’s business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future events and future operating or financial performance.

We use words such as “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “future,” “guidance,” “intend,” “may,” “plan,” “potential,” “project,” “should,” “target,” “will,” “would,” and other similar expressions to identify such forward-looking statements. Forward-looking statements are uncertain, and, by their nature, many are inherently unpredictable and outside of ITT’s control, and involve known and unknown risks, uncertainties and other important factors that could cause actual results to differ materially from those expressed or implied in, or reasonably inferred from, such forward-looking statements.

Where in any forward-looking statement we express an expectation or belief as to future results or events, such expectation or belief is based on current plans and expectations of our management, expressed in good faith and believed to have a reasonable basis. However, we cannot provide any assurance that the expectation or belief will occur or that anticipated results will be achieved or accomplished. More information on factors that could cause actual results or events to differ materially from those anticipated is included in the Risk Factors section of the Company’s Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and other documents filed from time to time with the Securities and Exchange Commission.

The forward-looking statements included in this presentation speak only as of the date hereof. We undertake no obligation (and expressly disclaim any obligation) to update any forward-looking statements, whether written or oral, as a result of new information, future events or otherwise.

Non-GAAP Disclosures

This presentation and the discussion on the accompanying conference call contain certain financial measures that are not prepared under U.S. generally accepted accounting principles (GAAP). These non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures that are prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures disclosed by other companies. For a reconciliation of these non-GAAP financial measures to the most directly comparable measures disclosed under GAAP, refer to the supplemental data to this presentation or investors.itt.com.

Q3 | Same Message. Stronger Results.

Orders momentum

- CCT +57% total; +55% organic with book-to-bill of 1.3x driven by connectors and kSARIA
- FT +108% total; +11% organic from continued growth in pump projects and valves
- Robust KONI growth at +24% from rail and defense with 1.3x book-to-bill

Compounding revenue growth

- CCT +21% total; +19% organic led by connectors +20% and kSARIA +35%
- Global Friction QTD outperformance of 230 bps, 560 bps YTD
- FT +99% total; +6% organic driven by strong pump projects and valves growth
- SPX FLOW +8% YTD mainly driven by Nutrition & Health[2]

Continuing margin expansion

- CCT margin +100 bps vs PY with kSARIA operating margin above 19%
- MT margin +70 bps vs PY from net productivity
- FT margin +100 bps sequentially driven mainly by accelerated synergies

Cash & capital deployment

- Generated $464 million free cash flow YTD, ahead of target
- Deleveraging with speed and ahead of plan; leverage ratio 2.3x
- Continued share repurchases in Q3, >$150 million year to date

Q3'26

Total orders growth	+58%
Organic orders growth	+20%
Total revenue growth	+44%
Organic revenue growth	+8%
Adjusted operating margin[1]	21.0%
Adj. operating margin expansion	+140 bps
Adjusted EPS[1]	$2.26
Adjusted EPS growth	+20%

All results unaudited. Comparisons to Q3 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization
2. 2026 YTD SPX FLOW results include pre- and post-acquisition periods and are compared to 2025 YTD pre-acquisition results

SPX FLOW | Ahead of Plan

Growth

Year to Date[1]

- Revenue +8%; strength in Nutrition and Health, Mixers and Waukesha Cherry-Burrell, more than compensating for headwinds in Industrial Pumps
- Backlog +7% over the prior year
- 1.04x book-to-bill
- HSD growth projected for the full year

Nutrition and Health

- Expanding North America footprint
- Positioning for next-generation dairy and nutrition trends (i.e. protein)
- Deepening and broadening strategic customer partnerships

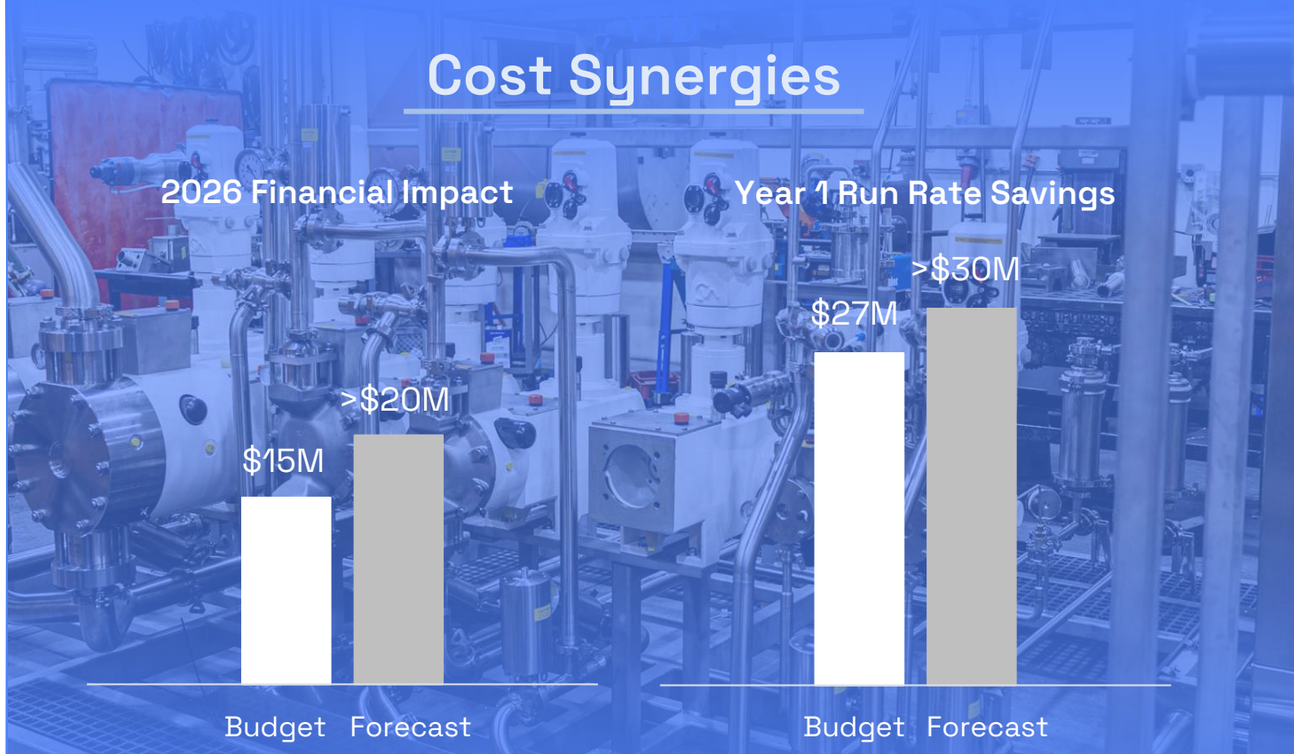
Mixers

- Positioning for growth in the Middle East through localization of production
- Scaling the Latin American platform leveraging Goulds Pumps footprint
- Expanding aftermarket penetration

Waukesha Cherry-Burrell

- Penetrating industrial process markets through new product introductions
- Accelerating in China and India through expanded channel coverage and product localization
- Building North American Bornemann hygienic twin-screw platform

Cost Synergies

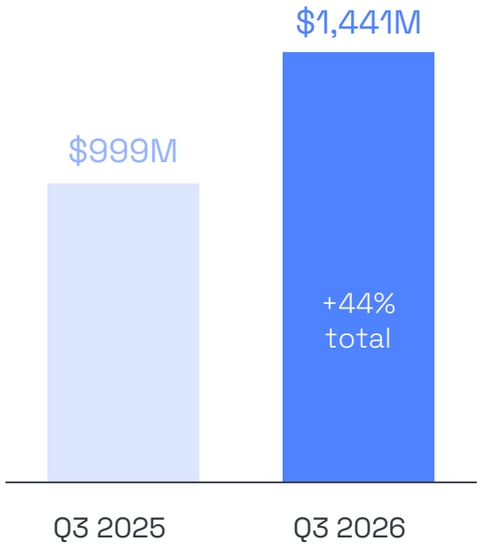


- Robust synergies pipeline in excess of the original commit of $80M
- 2026 P&L savings projected >$20M versus budget of $15M
- Delivering Year 1 run rate savings 5 months ahead of plan
- Actions to date primarily in corporate and business G&A
- Supply chain and procurement actions well underway; expected to be realized in Year 2

All results unaudited. For non-GAAP reconciliations, refer to appendix
1. 2026 YTD SPX FLOW results include pre- and post-acquisition periods and are compared to 2025 YTD pre-acquisition results

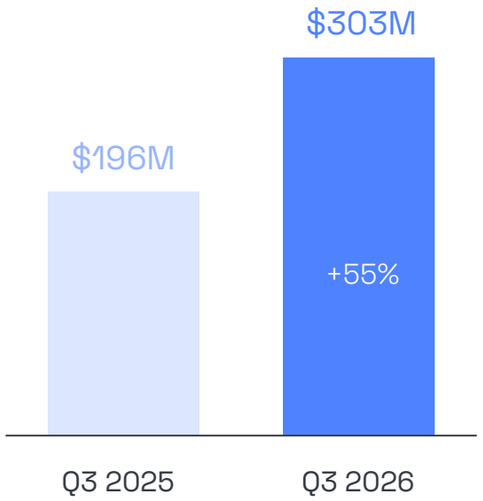
Q3 Summary Results

Revenue[1]



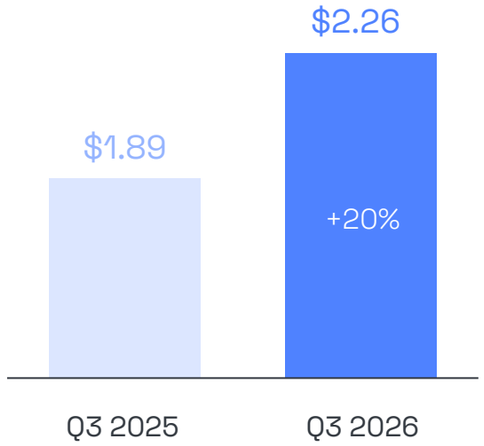
+ Organic growth +8% with all businesses contributing
+ CCT led by aerospace & defense connectors +29%
+ FT led by growth in projects +12% and valves +20%

Adjusted Operating Income and Margin[2]



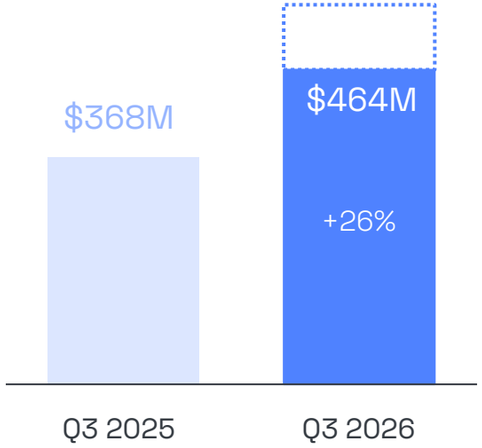
+ 140 bps YoY margin expansion to 21.0% and 100 bps sequentially
+ Growth mainly driven by volume and price in FT and CCT, net productivity savings in MT
+ Sequential expansion reflecting accelerated cost synergy savings

Adjusted EPS[2]



+ Higher adjusted operating income driven by volume, pricing and net productivity savings
+ SPX FLOW contribution ahead of plan at 12c year to date, net of interest, share count, and tax rate

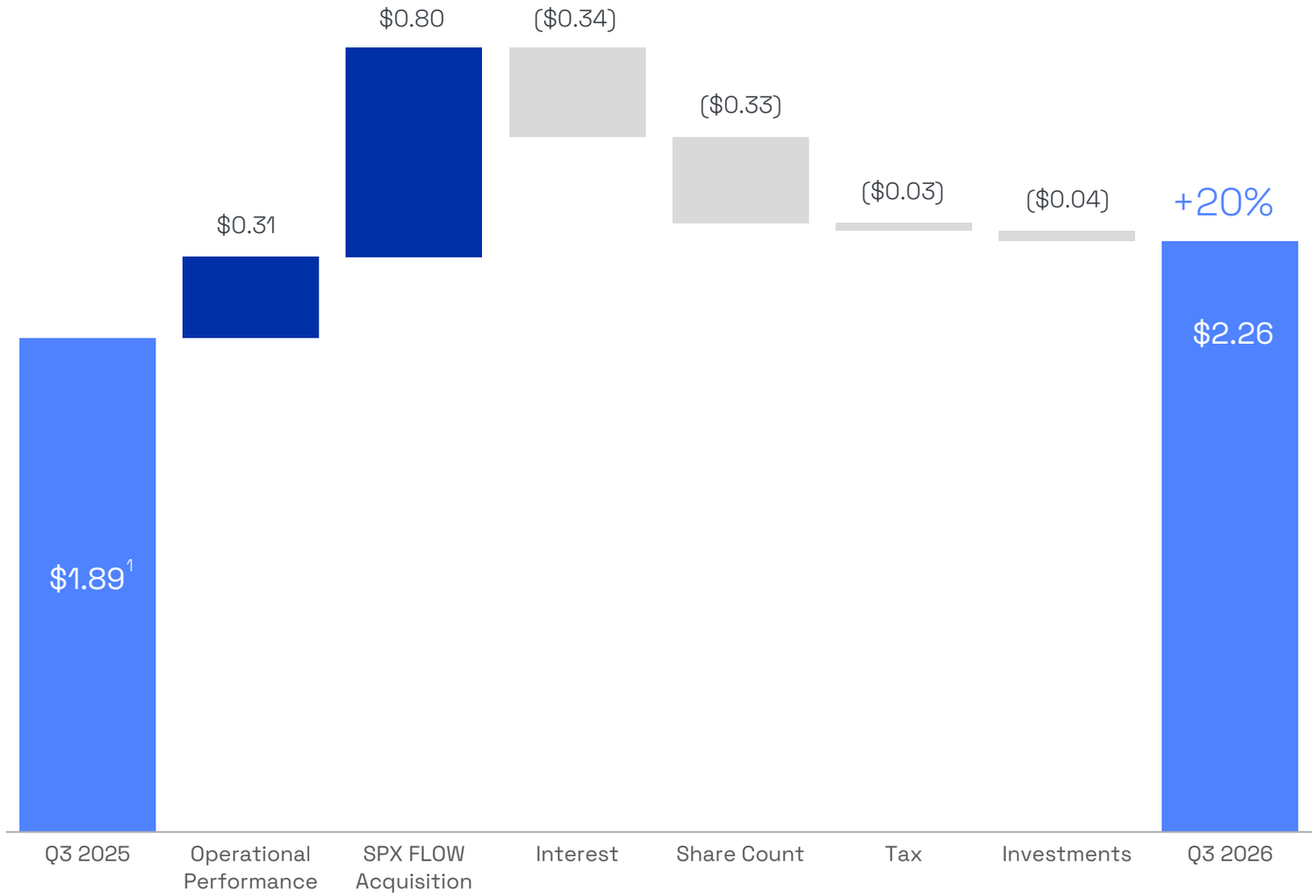
YTD Free Cash Flow



- $71M impact from one-time acquisition-related expenses
+ 11% YTD free cash flow margin
+ Free cash flow up 46% excluding one-time acquisition-related expenses

All results unaudited. Comparisons to Q3 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. All growth percentages organic unless otherwise noted
2. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

Q3 Adjusted EPS Bridge



- Volume growth delivered by all three segments
- Margin expansion mainly fueled by pricing actions and operating leverage in CCT and FT and productivity in MT
- Corporate and legacy FT cost synergies captured in operational performance
- SPX FLOW contribution ahead of plan and more than offsetting impact of higher interest, share count and tax rate
- Strategic growth investments in FT and CCT

All results unaudited. Comparisons to Q3 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

Raising 2026 Guidance

	Prior	Updated	
Revenue growth	**+38% to +41%** +5% to +8% organic	**+41% to +43%** +7% to +9% organic	↑
Adjusted operating margin[1]	**20.0% to 20.9%** +60 bps to +150 bps	**20.2% to 21.0%** +80 bps to +160 bps	↑
Adjusted EPS[1]	**$8.12 to $8.32** +13% to +16% growth	**$8.54 to $8.62** +19% to +20% growth	↑
Free cash flow	**$550M to $580M** 10% to 11% margin	**$600M to $620M** ~11% margin	↑

Commentary

- Raising organic revenue guidance to HSD growth
- Orders momentum and elevated backlog fueling future growth
- Continued sequential margin expansion from SPX FLOW cost synergies in FT and other productivity actions across all segments
- Raising midpoint of adjusted EPS guidance by 36c; expect >19% adjusted FY EPS growth
- Free cash flow guidance raised $45 million at the midpoint driven by strong cash generation across the business

All results unaudited. Comparisons to Q3 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

Key Takeaways | Same Message. Stronger Results.

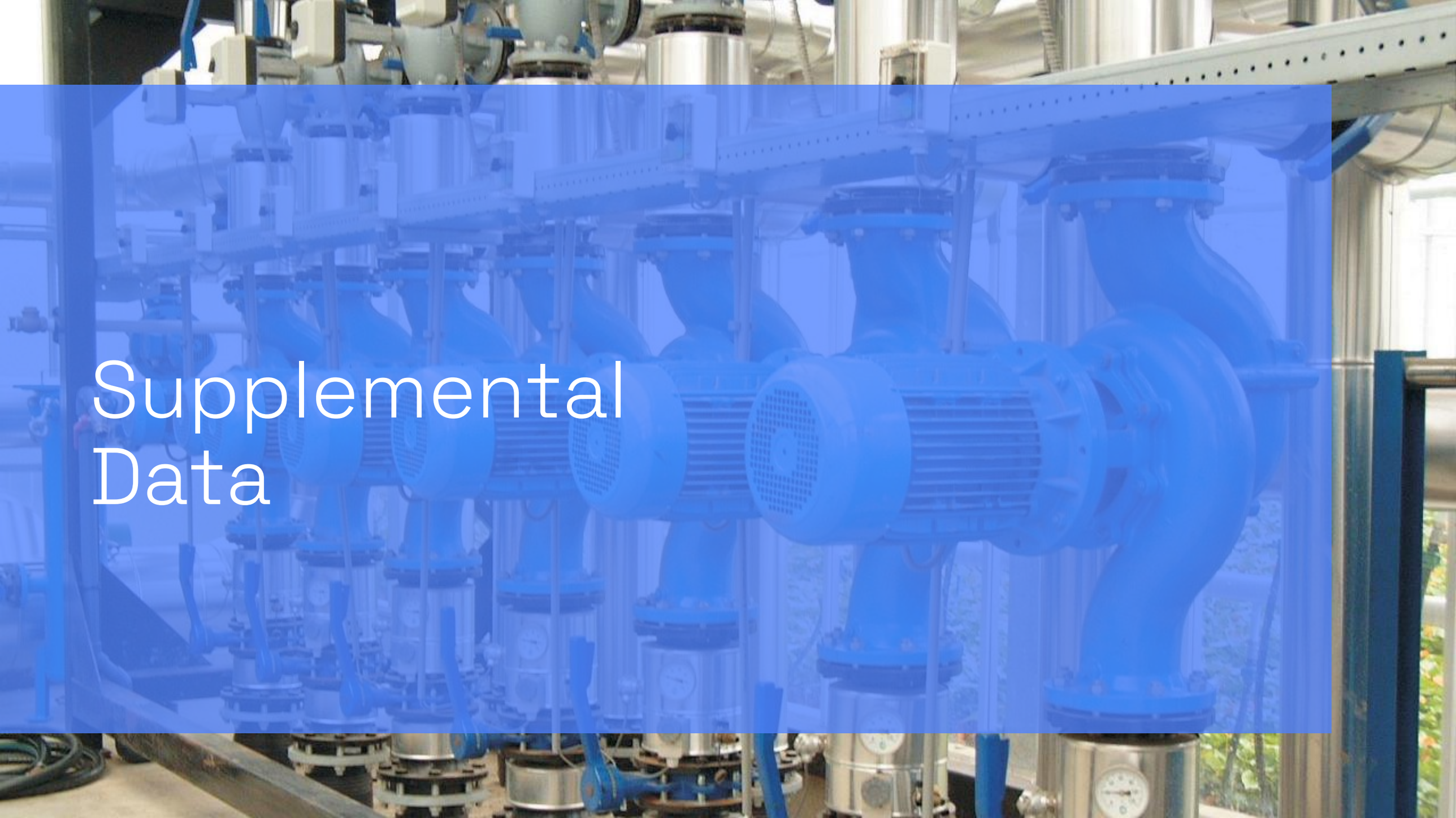
Differentiation fueling orders growth

Market share gains continue feeding our platforms for growth

Relentless execution driving margin expansion and accelerating earnings

Acquisitions turbo-charging ITT's value creation

Building momentum for a robust 2027



Supplemental Data

Q3 | Segment Summary Results

	Flow Technologies	Motion Technologies	Connect & Control Technologies
Organic Orders Growth	+11%	+5%	+55%
Organic Revenue Growth	+6%	+2%	+19%
Book-to-Bill	1.02x	1.03x	1.31x
Adjusted Segment Operating Income[1]	$172M	$76M	$69M
Adjusted Segment Operating Margin[1]	22.4%	21.0%	22.0%

All results unaudited. Comparisons to Q3 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization

Adjusted Operating Margin Detail[1]

	Q3
2025 adjusted operating margin	19.6%
Operating leverage	+110 bps
Productivity	+160 bps
Materials inflation	(110) bps
Investments	(20) bps
2026 adjusted operating margin	21.0%
Reconciliation to reported margin (special items)	(530) bps[2]
2026 operating margin	15.7%

All results unaudited. Comparisons to Q3 2025 unless otherwise noted. For non-GAAP reconciliations, refer to appendix
1. Revised adjusted operating income and adjusted income from continuing operations definitions exclude acquisition-related intangible amortization
2. Refer to slide 14 for details

Key Performance Indicators & Non-GAAP Measures

Management reviews a variety of key performance indicators including revenue, operating income and margin, earnings per share, order growth, and backlog. In addition, we consider certain measures to be useful to management and investors when evaluating our operating performance for the periods presented. These measures provide a tool for evaluating our ongoing operations and management of assets from period to period. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives, including, but not limited to, acquisitions, dividends, and share repurchases. Some of these metrics, however, are not measures of financial performance under accounting principles generally accepted in the United States of America (GAAP) and should not be considered a substitute for measures determined in accordance with GAAP. We consider the following non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, to be key performance indicators for purposes of our reconciliation tables.

Organic Revenue and **Organic Orders** are defined, respectively, as revenue and orders, excluding the impacts of foreign currency fluctuations, acquisitions, and divestitures that may or may not qualify as discontinued operations. Current year activity from acquisitions is excluded for twelve months following the closing date of acquisition. The period-over-period change resulting from foreign currency fluctuations is estimated using a fixed exchange rate for both the current and prior periods. Prior year revenue and orders are adjusted to exclude activity during the comparable period for twelve months post-closing date for divestitures that do not qualify as discontinued operations. We believe that reporting organic revenue and organic orders provide useful information to investors by helping identify underlying trends in our business and facilitating comparisons of our revenue performance with prior and future periods and to our peers.

Adjusted Operating Income is defined as operating income adjusted to exclude special items that include, but are not limited to, restructuring, intangible amortization, certain asset impairment charges, certain acquisition- and divestiture-related impacts, and unusual or infrequent operating items. Special items represent charges or credits that impact current results, which management views as unrelated to the Company's ongoing operations and performance. **Adjusted Operating Margin** is defined as adjusted operating income divided by revenue. We believe these financial measures are useful to investors and other users of our financial statements in evaluating ongoing operating profitability, as well as in evaluating operating performance in relation to our competitors.

Adjusted Income from Continuing Operations is defined as income from continuing operations attributable to ITT Inc. adjusted to exclude special items that include, but are not limited to, restructuring, intangible amortization, certain asset impairment charges, certain acquisition- and divestiture-related impacts, income tax settlements or adjustments, and unusual or infrequent items. Special items represent charges or credits, on an after-tax basis, that impact current results, which management views as unrelated to the Company's ongoing operations and performance. The after-tax basis of each special item is determined using the jurisdictional tax rate of where the expense or benefit occurred and the tax deductibility under local tax rules. **Adjusted Income from Continuing Operations per Diluted Share (Adjusted EPS)** is defined as adjusted income from continuing operations divided by diluted weighted average common shares outstanding. We believe that adjusted income from continuing operations and adjusted EPS are useful to investors and other users of our financial statements in evaluating ongoing operating profitability, as well as in evaluating operating performance in relation to our competitors.

Free Cash Flow is defined as net cash provided by operating activities less capital expenditures, net of capital-related government incentives. **Free Cash Flow Margin** is defined as free cash flow divided by revenue. We believe that free cash flow and free cash flow margin provide useful information to investors as it provides insight into a primary cash flow metric used by management to monitor and evaluate cash flows generated by our operations.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions; all amounts unaudited)

Reconciliation of Revenue to Organic Revenue

	Third Quarter 2026				
	FT	MT	CCT	Elim	Total
2026 Revenue	**$ 764.3**	**$ 363.7**	**$ 313.9**	**$ (1.3)**	**$ 1,440.6**
Less: Acquisitions	357.3	-	7.7	-	365.0
Less: Foreign currency translation	0.1	1.7	(1.1)	-	0.7
2026 Organic revenue	$ 406.9	$ 362.0	$ 307.3	$ (1.3)	$ 1,074.9
2025 Revenue	383.9	355.6	259.2	0.4	999.1
Organic Revenue Growth - $	$ 23.0	$ 6.4	$ 48.1		$ 75.8
Organic Revenue Growth - %	6.0%	1.8%	18.6%		7.6%
Reported Revenue Growth - $	$ 380.4	$ 8.1	$ 54.7		$ 441.5
Reported Revenue Growth - %	99.1%	2.3%	21.1%		44.2%

Reconciliation of Orders to Organic Orders

	Third Quarter 2026				
	FT	MT	CCT	Elim	Total
2026 Orders	**$ 779.4**	**$ 374.7**	**$ 409.7**	**$ (1.2)**	**$ 1,562.6**
Less: Acquisitions	362.0	-	6.4	-	368.4
Less: Foreign currency translation	-	1.7	(1.6)	-	0.1
2026 Organic orders	$ 417.4	373.0	404.9	(1.2)	1,194.1
2025 Orders	375.3	353.7	260.8	1.2	991.0
Organic Orders Growth - $	$ 42.1	$ 19.3	$ 144.1		$ 203.1
Organic Orders Growth - %	11.2%	5.5%	55.3%		20.5%
Reported Orders Growth - $	$ 404.1	$ 21.0	$ 148.9		$ 571.6
Reported Orders Growth - %	107.7%	5.9%	57.1%		57.7%

Note: Immaterial differences due to rounding.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions; all amounts unaudited)

Reconciliations of Operating Income/Margin to Adjusted Operating Income/Margin

	Third Quarter 2026					Third Quarter 2025				
	FT	MT	CCT	Corporate	ITT	FT	MT	CCT	Corporate	ITT
Reported Operating Income	**$ 104.7**	**$ 75.0**	**$ 64.3**	**$ (17.2)**	**$ 226.8**	**$ 82.1**	**$ 69.8**	**$ 46.2**	**$ (18.3)**	**$ 179.8**
Intangible amortization [a]	57.8	0.2	3.2	-	61.2	3.8	0.2	7.0	0.1	11.1
Restructuring costs	8.5	1.4	-	0.9	10.8	0.9	1.9	1.0	-	3.8
Acquisition-related costs	0.7	-	1.6	2.2	4.5	0.3	-	0.3	-	0.6
Other special items	(0.1)	(0.2)	-	0.1	(0.2)	0.4	0.2	-	(0.1)	0.5
Adjusted Operating Income	**$ 171.6**	**$ 76.4**	**$ 69.1**	**$ (14.0)**	**$ 303.1**	**$ 87.5**	**$ 72.1**	**$ 54.5**	**$ (18.3)**	**$ 195.8**
Change in Operating Income	27.5%	7.4%	39.2%	(6.0%)	26.1%					
Change in Adjusted Operating Income	96.1%	6.0%	26.8%	(23.5%)	54.8%					
Reported Operating Margin	**13.7%**	**20.6%**	**20.5%**		**15.7%**	**21.4%**	**19.6%**	**17.8%**		**18.0%**
Impact of special item adjustments	870 bps	40 bps	150 bps		530 bps	140 bps	70 bps	320 bps		160 bps
Adjusted Operating Margin	**22.4%**	**21.0%**	**22.0%**		**21.0%**	**22.8%**	**20.3%**	**21.0%**		**19.6%**
Change in Operating Margin	-770 bps	100 bps	270 bps		-230 bps					
Change in Adjusted Operating Margin	-40 bps	70 bps	100 bps		140 bps					

Note: Immaterial differences due to rounding.

[a] Starting in the first quarter of 2026, we have updated our definition of adjusted operating income and margin to exclude intangible amortization expense. Accordingly, we have updated the previously reported prior year adjusted result to reflect the new definition.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Reconciliation of Reported vs. Adjusted Income from Continuing Operations and Diluted EPS

	Income from Continuing Operations			Diluted Earnings per Share		
	Q3 2026	Q3 2025	% Change	Q3 2026	Q3 2025	% Change
Reported	**$ 123.6**	**$ 127.0**	**(2.7%)**	**$ 1.38**	**$ 1.62**	**(14.8%)**
Special Items Expense / (Income):						
Intangible amortization [a]	61.2	11.1		0.68	0.14	
Restructuring costs	10.8	3.8		0.12	0.05	
Acquisition-related costs	4.5	0.6		0.05	0.01	
Other pre-tax special items	(2.3)	0.4		(0.03)	-	
Net tax benefit of pre-tax special items	(5.8)	(3.5)		(0.07)	(0.05)	
Other tax-related special items [b]	11.3	9.1		0.13	0.12	
Adjusted	**$ 203.3**	**$ 148.5**	**36.9%**	**$ 2.26**	**$ 1.89**	**19.6%**

Note: Amounts may not calculate due to rounding.
Per share amounts are based on diluted weighted average common shares outstanding.

[a] Starting in the first quarter of 2026, we have updated our definition of adjusted income from continuing operations and adjusted EPS to exclude intangible amortization expense. Accordingly, we have updated the previously reported prior year adjusted result to reflect the new definition.

[b] Other tax-related special items for Q3 2026 include tax expense on distributions of non-U.S. income ($12.3), tax expense related to undistributed foreign earnings ($8.3), and tax benefit from acquisition-related accounting ($9.6), and other tax expense special items ($0.3). Other tax-related special items for Q3 2025 include tax expense on distributions of non-U.S. income ($5.9), tax expense on return to accrual adjustment of ($3.5), and other tax benefit special items($0.3).

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Reconciliation of GAAP vs Adjusted EPS Guidance - Full Year 2026

	2026 Guidance	
	Low	High
EPS from Continuing Operations - GAAP	$ 4.65	$ 4.73
Intangible Amortization	2.37	2.37
Estimated acquisition-related costs	1.42	1.42
Estimated restructuring costs	0.48	0.48
Other pre-tax special items	(0.03)	(0.03)
Tax benefit on pre-tax special items	(1.02)	(1.02)
Other tax-related special items	0.67	0.67
EPS from Continuing Operations - Adjusted	**$ 8.54**	**$ 8.62**

Note: The Company has provided forward-looking non-GAAP financial measures for organic revenue growth, adjusted operating margin, and adjusted effective tax rate. It is not possible, without unreasonable efforts, to estimate the impacts of foreign currency fluctuations, acquisitions, and certain other special items that may occur in 2026 as these items are inherently uncertain and difficult to predict. As a result, the Company is unable to quantify certain amounts that would be included in a reconciliation of organic revenue growth, adjusted operating margin, and adjusted effective tax rate to the most directly comparable GAAP financial measures without unreasonable efforts and accordingly has not provided reconciliations for these forward looking non-GAAP financial measures.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Reconciliation of Cash from Operating Activities to Free Cash Flow

	Three Months Ended		Nine Months Ended		2026 Guidance		
	10/3/2026	9/27/2025	10/3/2026	9/27/2025	Low	High	
Net Cash - Operating Activities	**$ 312.5**	$ 174.0	**$ 543.6**	$ 441.0	**$ 745**	**$ 765**	
Less: Capital expenditures	29.0	27.7	84.2	80.9	150	150	
Proceeds from government incentives	(4.9)	(7.9)	(4.9)	(7.9)	(5)	(5)	
Free Cash Flow	**$ 288.4**	$ 154.2	**$ 464.3**	$ 368.0	**$ 600**	**$ 620**	
Revenue	$ 1,440.6	$ 999.1	$ 4,125.6	$ 2,884.5	$ 5,585	$ 5,585	[a]
Operating Cash Flow Margin	**21.7%**	17.4%	**13.2%**	15.3%	**13%**	**14%**	
Free Cash Flow Margin	**20.0%**	15.4%	**11.3%**	12.8%	**11%**	**11%**	

[a] Revenue included in the full year 2026 free cash flow margin guidance represents the expected revenue growth mid-point.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions; all amounts unaudited)

Impact of Intangible Amortization Special Item Revision to Adjusted Operating Income/Margin for 2025

	First Quarter 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 69.0**	**$ 68.5**	**$ 38.0**	**$ (16.2)**	**$ 159.3**
Intangible amortization costs	6.8	0.2	7.0	-	14.0
Revised adjusted operating income	**$ 75.8**	**$ 68.7**	**$ 45.0**	**$ (16.2)**	**$ 173.3**
Adjusted operating margin (as previously reported)	**20.7%**	**19.8%**	**16.2%**		**17.4%**
Impact of intangible amortization adjustment	200 bps	10 bps	300 bps		150 bps
Revised adjusted operating margin	**22.7%**	**19.8%**	**19.2%**		**19.0%**

	Second Quarter 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 77.5**	**$ 73.8**	**$ 45.1**	**$ (17.4)**	**$ 179.0**
Intangible amortization costs	4.3	0.2	7.1	-	11.6
Revised adjusted operating income	**$ 81.8**	**$ 74.0**	**$ 52.2**	**$ (17.4)**	**$ 190.6**
Adjusted operating margin (as previously reported)	**21.8%**	**20.2%**	**17.9%**		**18.4%**
Impact of intangible amortization adjustment	120 bps	10 bps	280 bps		120 bps
Revised adjusted operating margin	**23.0%**	**20.2%**	**20.7%**		**19.6%**

	Six Months Ended 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 146.5**	**$ 142.3**	**$ 83.1**	**$ (33.6)**	**$ 338.3**
Intangible amortization costs	11.1	0.4	14.1	-	25.6
Revised adjusted operating income	**$ 157.6**	**$ 142.7**	**$ 97.2**	**$ (33.6)**	**$ 363.9**
Adjusted operating margin (as previously reported)	**21.3%**	**20.0%**	**17.1%**		**17.9%**
Impact of intangible amortization adjustment	160 bps	10 bps	290 bps		140 bps
Revised adjusted operating margin	**22.9%**	**20.0%**	**20.0%**		**19.3%**

	Third Quarter 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 83.7**	**$ 71.9**	**$ 47.5**	**$ (18.4)**	**$ 184.7**
Intangible amortization costs	3.8	0.2	7.0	0.1	11.1
Revised adjusted operating income	**$ 87.5**	**$ 72.1**	**$ 54.5**	**$ (18.3)**	**$ 195.8**
Adjusted operating margin (as previously reported)	**21.8%**	**20.2%**	**18.3%**		**18.5%**
Impact of intangible amortization adjustment	100 bps	10 bps	270 bps		110 bps
Revised adjusted operating margin	**22.8%**	**20.3%**	**21.0%**		**19.6%**

	Nine Months Ended 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 230.1**	**$ 214.2**	**$ 130.6**	**$ (51.9)**	**$ 523.0**
Intangible amortization costs	15.0	0.7	21.1	(0.1)	36.7
Revised adjusted operating income	**$ 245.1**	**$ 214.9**	**$ 151.7**	**$ (52.0)**	**$ 559.7**
Adjusted operating margin (as previously reported)	**21.4%**	**20.1%**	**17.5%**		**18.1%**
Impact of intangible amortization adjustment	140 bps	10 bps	280 bps		130 bps
Revised adjusted operating margin	**22.8%**	**20.1%**	**20.3%**		**19.4%**

	Fourth Quarter 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 94.9**	**$ 71.0**	**$ 51.1**	**$ (22.9)**	**$ 194.1**
Intangible amortization costs	3.8	0.3	6.5	-	10.6
Revised adjusted operating income	**$ 98.7**	**$ 71.3**	**$ 57.6**	**$ (22.9)**	**$ 204.7**
Adjusted operating margin (as previously reported)	**22.4%**	**19.7%**	**18.8%**		**18.4%**
Impact of intangible amortization adjustment	90 bps	10 bps	240 bps		100 bps
Revised adjusted operating margin	**23.3%**	**19.8%**	**21.2%**		**19.4%**

	Twelve Months Ended 2025				
	FT	MT	CCT	Corporate	ITT
Adjusted operating income (as previously reported)	**$ 325.0**	**$ 285.2**	**$ 181.8**	**$ (74.9)**	**$ 717.1**
Intangible amortization costs	18.9	1.0	27.5	(0.1)	47.3
Revised adjusted operating income	**$ 343.9**	**$ 286.2**	**$ 209.3**	**$ (75.0)**	**$ 764.4**
Adjusted operating margin (as previously reported)	**21.7%**	**20.0%**	**17.9%**		**18.2%**
Impact of intangible amortization adjustment	130 bps	10 bps	270 bps		120 bps
Revised adjusted operating margin	**23.0%**	**20.0%**	**20.6%**		**19.4%**

Note: Corporate may include a rounding adjustment to support column and row calculations.

ITT Inc. Non-GAAP Reconciliation Statements

(In millions, except earnings per share; all amounts unaudited)

Impact of Intangible Amortization to Adjusted Income from Continuing Operations and Adjusted EPS for 2025

	Income from Continuing Operations				Diluted Earnings per Share			
For the quarter-to-date period ended	Q1 2025	Q2 2025	Q3 2025	Q4 2025	Q1 2025	Q2 2025	Q3 2025	Q4 2025
Adjusted (as previously reported)	**$ 118.7**	**$ 130.3**	**$ 139.7**	**$ 148.4**	**$ 1.45**	**$ 1.64**	**$ 1.78**	**$ 1.85**
Intangible amortization costs	14.0	11.6	11.1	10.6	0.17	0.15	0.14	0.13
Tax benefit from intangible amortization costs	(3.3)	(2.5)	(2.3)	(2.2)	(0.04)	(0.03)	(0.03)	(0.03)
Revised Adjusted	**$ 129.4**	**$ 139.4**	**$ 148.5**	**$ 156.8**	**$ 1.58**	**$ 1.76**	**$ 1.89**	**$ 1.95**

	Income from Continuing Operations				Diluted Earnings per Share			
For the year-to-date period ended	Q1 2025	6M 2025	9M 2025	12M 2025	Q1 2025	6M 2025	9M 2025	12M 2025
Adjusted (as previously reported)	**$ 118.7**	**$ 248.8**	**$ 388.5**	**$ 536.7**	**$ 1.45**	**$ 3.09**	**$ 4.87**	**$ 6.72**
Intangible amortization costs	14.0	25.6	36.7	47.3	0.17	0.32	0.46	0.59
Tax benefit from intangible amortization costs	(3.3)	(5.6)	(7.9)	(9.9)	(0.04)	(0.07)	(0.10)	(0.12)
Revised Adjusted	**$ 129.4**	**$ 268.8**	**$ 417.3**	**$ 574.1**	**$ 1.58**	**$ 3.34**	**$ 5.23**	**$ 7.19**

Note: Amounts may not calculate due to rounding.